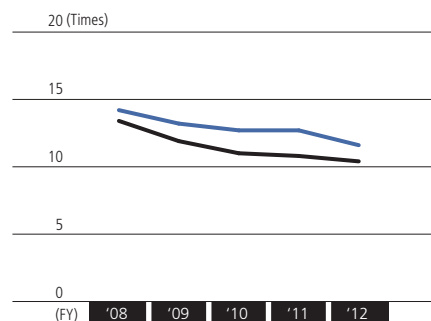


## Efficiency/Productivity

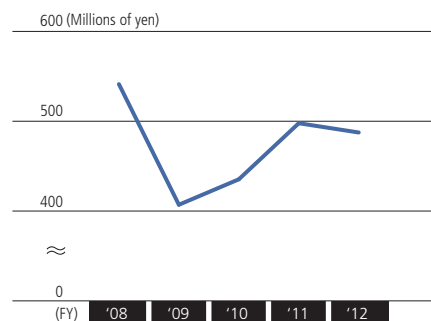
### Trade Receivables Turnover, Inventory Turnover, Accounts Payable Turnover



	Millions of yen					Thousands of U.S. dollars	
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2012	FY2012
Notes and accounts receivable, trade	¥ 189,036	¥ 206,168	¥ 229,618	¥ 261,067	¥282,889	¥3,007,858	—
Inventories	239,092	311,542	402,975	443,562	491,902	5,230,218	—
— Trade receivables turnover (times)*	14.2	13.2	12.7	12.7	11.6	—	—
Notes and accounts payable, trade	191,883	216,112	243,914	294,906	277,934	2,955,173	—
Cost of sales	3,389,408	2,435,366	2,539,032	2,918,238	2,989,274	31,783,881	—
— Accounts payable turnover (times)*	13.4	11.9	11.0	10.8	10.4	—	—

\*Calculated based on average trade receivables, total assets, and inventories at the beginning and end of each fiscal year.

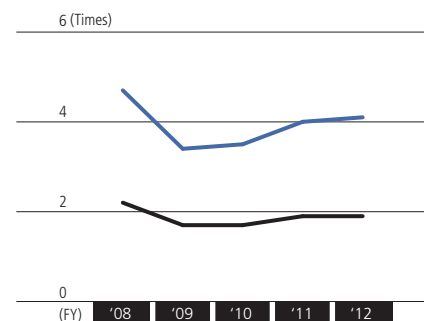
### Net Sales per Employee



	Millions of yen					Thousands of U.S. dollars	
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2012	FY2012
— Net sales per employee	¥541.2	¥407.0	¥435.3	¥497.7	¥487.4	¥5,182	—
Consolidated number of employees	6,335	6,418	6,366	6,247	6,496	—	—

Note: Net sales per employee are based on the average number of employees at the beginning and end of each fiscal year.

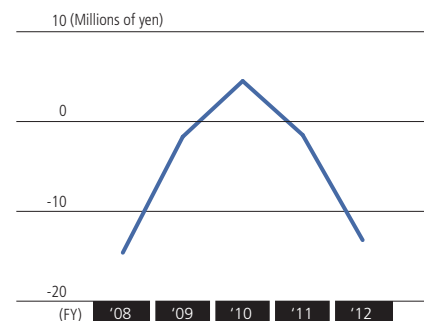
### Fixed Assets Turnover, Total Assets Turnover



	Millions of yen					Thousands of U.S. dollars	
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2012	FY2012
Total assets	¥1,440,396	¥1,645,048	¥1,579,424	¥1,675,070	¥1,743,492	¥18,537,927	—
Fixed assets	752,086	799,569	785,736	754,400	775,814	8,248,953	—
— Fixed Assets turnover (times)*	4.7	3.4	3.5	4.0	4.1	—	—
— Total assets turnover (times)*	2.2	1.7	1.7	1.9	1.9	—	—

\*Calculated based on average trade receivables, total assets, and inventories at the beginning and end of each fiscal year.

### Net Income (loss) per Employee



	Millions of yen					Thousands of U.S. dollars	
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2012	FY2012
— Net income (loss) per employee	¥(14.6)	¥(1.7)	¥ 4.5	¥(1.5)	¥(13.2)	¥(140.6)	—
Consolidated number of employees	6,335	6,418	6,366	6,247	6,496	—	—